

Industrial Process And Energy Optimization  
Industry Workshop

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**Energy Savings Assessment Methodology –  
Cost Effective Ways of Establishing the Action Plan**

**By**

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# **Driving Forces** (in random order)

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- \*Need for modernization (old junk with poor function needs to be replaced)**
- \*Saving (energy) money**
- \*Reduced maintenance costs**
- \*Better**
  - quality of products**
  - productivity**
  - indoor climate => health and well-being**
- \*Environmentally sound to reduce energy related emissions**



## **"The critical Eye" and "The questioning Mind"**

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**These are important tools to detect the defects.**

- \*Why do you have all these technical systems?
- \*What is the purpose of having this ventilation system?
- \*Why heat, ventilate and illuminate 100 ´ sqft 24 hrs per day when you only use 20 % of the space, between 7 a.m. and 5 p.m?
- \*How does one system affect other systems?

# Six Sigma as base for Systematic Energy Systems Analysis

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**D**efine the Defect

**M**easure Costs of Defect

**A**nalyse and Suggest Solution

**I**mplement suggested Measures

**C**ontrol that you Achieve the resulting change

# How do you define the DEFECT?

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The Defect is:

**Unnecessary Energy Use**, i.e.

Energy that you use without you being aware of it or you just don't give a damn about it.

At least, it does not contribute to your output.

# System defects occur

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In the **swamp** between Technical Systems, Organisation, Responsibility and Motivation

Age of equipment

Lack of routines

Lack of maintenance

Lack of responsibility

It cannot be lack of knowledge or skills !?

# System Defects, examples

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Simultaneous cooling and heating / moisturising and dehumidification

Lighting at day-time with maximum cooling loads

Cooling loads without external sun protection  
(external blindfolds or sun protection film on windows)

Separate and independent cooling units for every machine (electronics). Causing massive cooling loads for central cooling system

Aerotempers heating air inside open doors / air locks



# Examples of Defects, discovered by "The critical Eye" and "The questioning Mind"

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1. The timer that seemed to be wrong by 12 hours. That was the case but it also only had the possibility to turn equipment **on**, **never off**. This meant 8760 hrs/year.
2. The ground heating system that tried to heat the Swedish ground to +20 °C. The staff thought that the thermostat setting was for an aerotemper.
3. The compressed air duct that went under the concrete floor in a factory and ended with an open end. It was discovered when the durability of the floor was checked. 5 m<sup>3</sup>/min for 10 years cost a lot of money. One year earlier the company bought a new compressor since they were short of capacity....

# Methodology for Success in Industrial Plants

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Standardized Questionnaire

Preparation before inventory

Inventory of plant and facilities

20 Points Check List

Measurements of loads of interest

Analysis and Tools to Establish Status Report and Suggested Measures

Profitability and Financing. **Point of Decision**

Implementation under Supervision

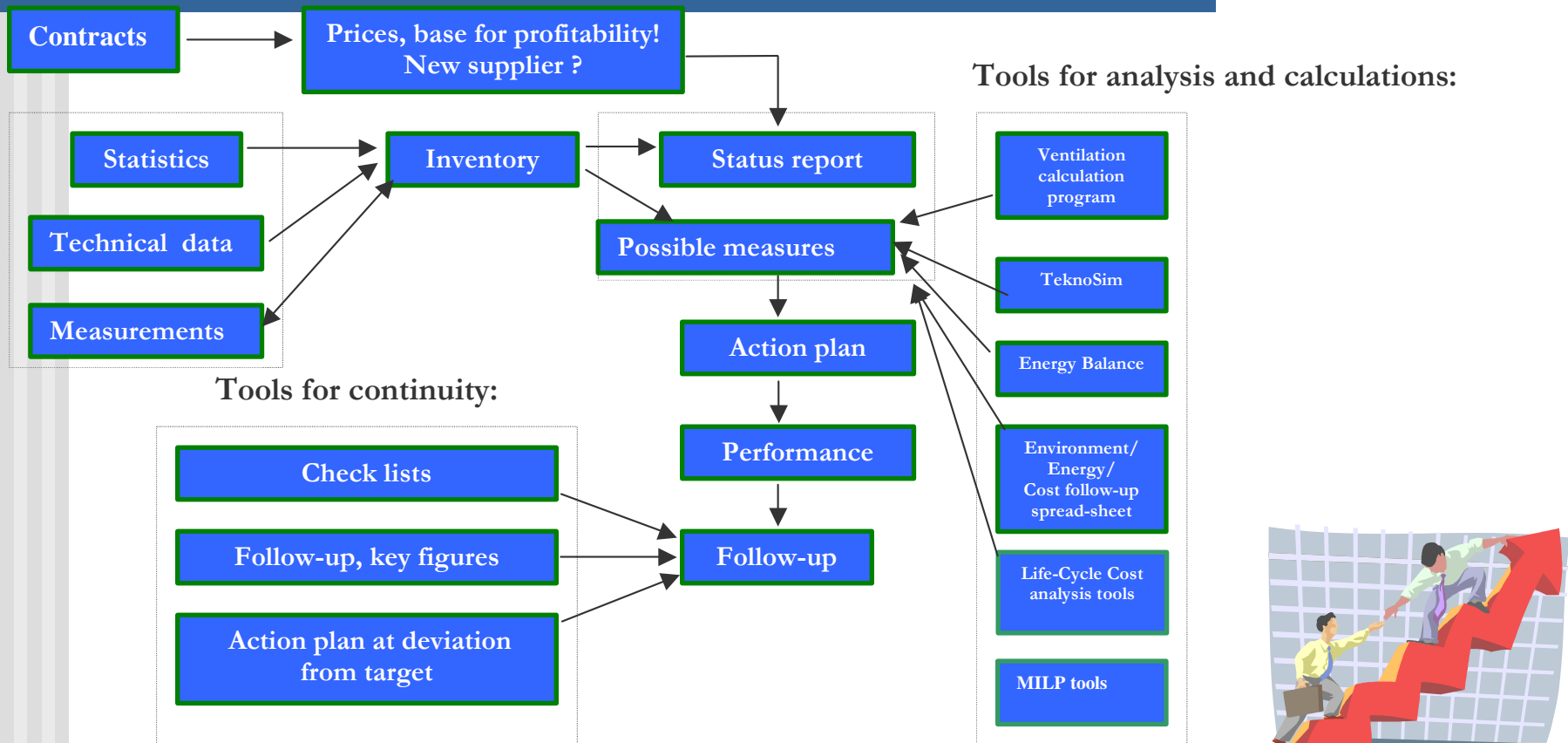
Recurrent Staff Training to Achieve Long-Lasting Top Performance

Follow-Up and Operational Phase

Changing Conditions – Continuous Improvements

# Methodology

Target: Reduce energy use/ costs/ environmental emissions by at least xx %



**Continuous improvements !!**

# Areas of Improvement, examples

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## **Energy Contracts**

- Electricity
- Fuels or heat
- Compressed air
- PFC contracts

## **Production / Processes**

- Machines/equipment
- Coolant systems
- Washing processes
- Process ventilation
- Use of compressed air
- Combustion of solvents

## **Building and Supply systems**

- Building envelope
- Heating system
- Cooling system
- Ventilation
- Lighting
- Compressed air
- Tap water system
- HVAC control and regulation
- Moisturising / dehumidification

**Organization, Routines, Responsibility, Motivation**

# 20 Points Check List For Industrial Plants and Comm. bldgs

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To be used on-site, at Inventory phase

Gives you 80 % of profitable possible savings

Singularities stand for the remaining 20 %. These are new ones at every single plant

For commercial buildings the ratio is 90 / 10

Covers all areas of production, organization, technical systems performance and efficiency

# 20 Points Check List, Examples (11 Points)

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Production hours, divided on departments

Operating hours, ventilation, lighting...

Temperature set values, heating system, ventilation, cooling system

Temperatures in premises, different parts

Doors, gates, air locks, heaters in air locks

Cooling machines (process and general), COP, status, temperatures

Max Peak Demand, time of day, year. Annual energy use

Compressed air: 5 step action program

Process interaction with each other and with supply systems

Night Time Walkabout

Benchmarking, key figures.

# Night Time Walkabouts

## "The Crocodile Dundee method"

## Unsurpassed efficiency in detecting defects

## Night or Weekend

# No advertising

Bring one of the bosses, with economical responsibility and enough power to make changes

Document your findings

written report  
photographs

## Use results for improvements, not for accusations

# Analysis tools, part of the tool-box

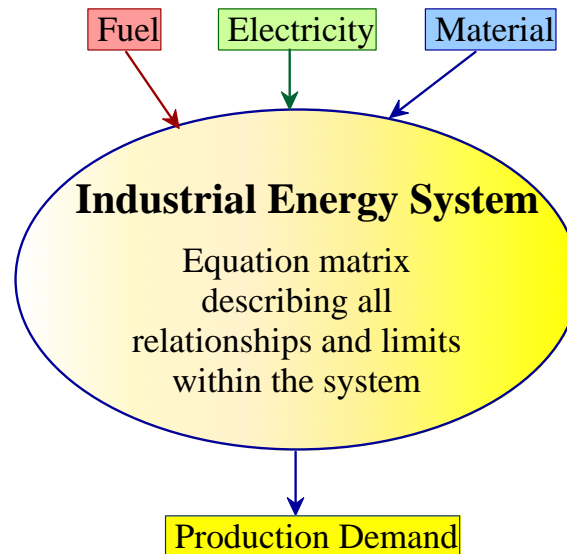
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- Energy balance programs, for buildings
- Ventilation system calculations, heat and electricity
- Check lists, energy system reviews
- Measurements
- Cause and effect analysis
- LCC analysis tool kits
- Pinch analysis
- Optimization models, LP or MILP
- PLC recordings in manufacturing processes
- Check list / guidelines for new equipment, new processes, purchasing routines
- Environmental and cost follow-up tools, spread-sheets
- Energy coordination (for new buildings and industrial plants)
- Simulation programs (CFD, Teknosim...)



# Energy Systems Simulator/Optimizer

- ... is a software product for cost-optimizing the energy system. The objective is to minimize the system cost, consisting of investment costs, energy costs and raw material costs. The structure of the energy system is represented as a network of nodes and branches. A MILP model of the energy system is generated.



In co-operation with Linköping University, Div. Energy Systems

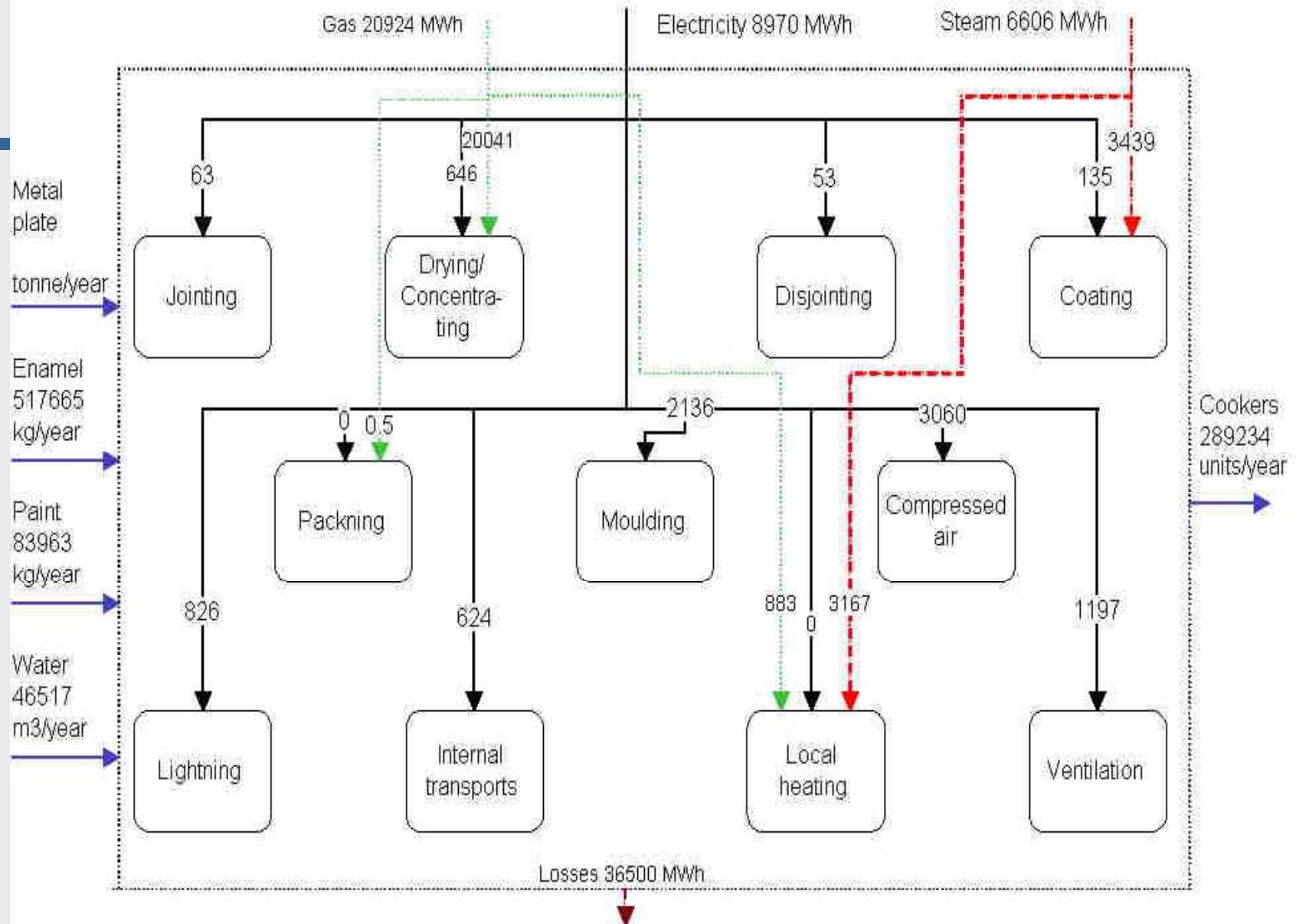
# Energy Systems Simulator/Optimizer

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Forecast the energy need; days, weeks or years ahead

- The effect on energy costs when investing in new process technology or new equipment
- Analyse the cost when converting to other energy carrier
- Analyse the effect on higher electricity costs, taxes on **CO<sub>2</sub>**
- Simulations to study the impact of changed boundary conditions on the total system
- Increased awareness. Perform systematic analyses and avoid suboptimization. Simplifies continuous optimization
- Optimization of production strategy

## STRUCTURE PICTURE UNIT PROCESSES



# Six Sigma as base for systematic Energy Systems Analysis

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**D**efine the Defect

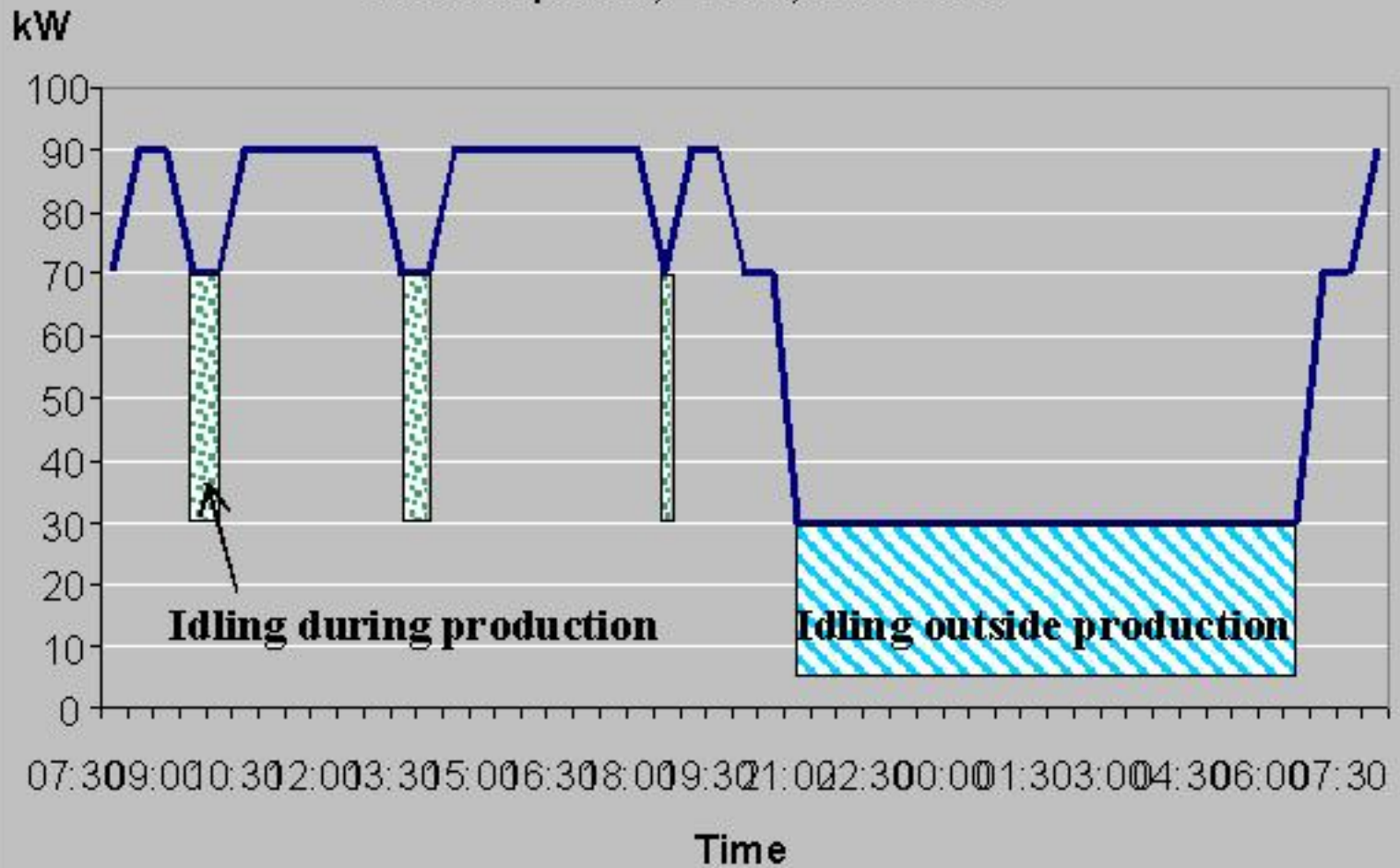
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**A**nalyse and Suggest Solution

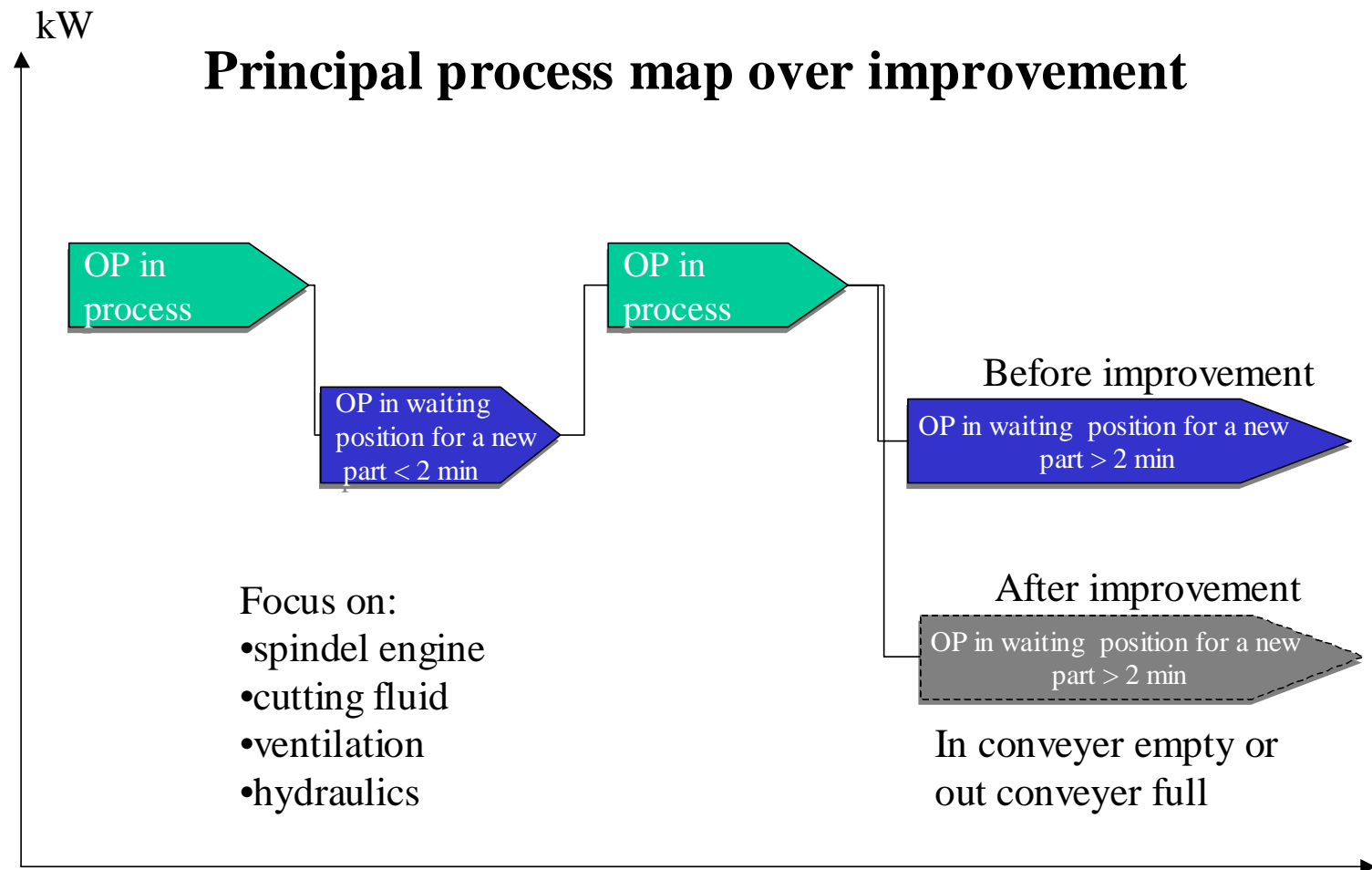
**I**mplement suggested Measures

**C**ontrol that you Achieve the resulting change

Demand profile, 24 hrs, machine X



# Transfer Machine, changed operation



The diagram illustrates a closed-loop water-based cooling system. A horizontal grey bar represents the machine, with six cyan squares labeled 'Machine' positioned along its top. Below the machine, a light blue area represents the coolant reservoir. A vertical pipe on the right side of the machine leads down to a yellow box labeled 'chips' (Container). From the bottom of this container, a pipe leads to an orange box labeled 'Filter and water pump'. A thick black arrow points from the filter and pump back up to the top of the machine, completing the loop. The system is numbered 1 through 6, indicating the flow path: 1. Filter and water pump, 2. Pipe leading up, 3. Top of the machine, 4. Machine, 5. Chips container, 6. Pipe leading down.

- Coolant flow
- Machine
- Filter and water pump
- Container

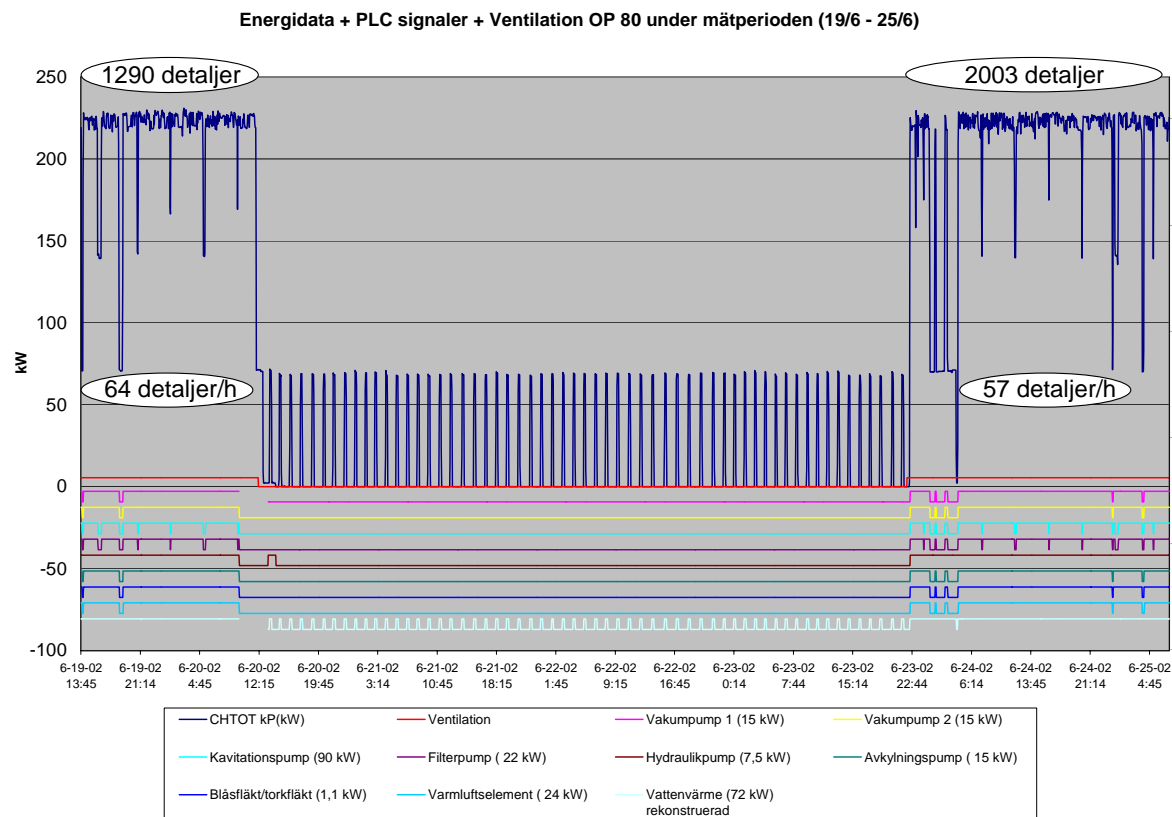
# Coolant flow and Chip Transport in channel under machines

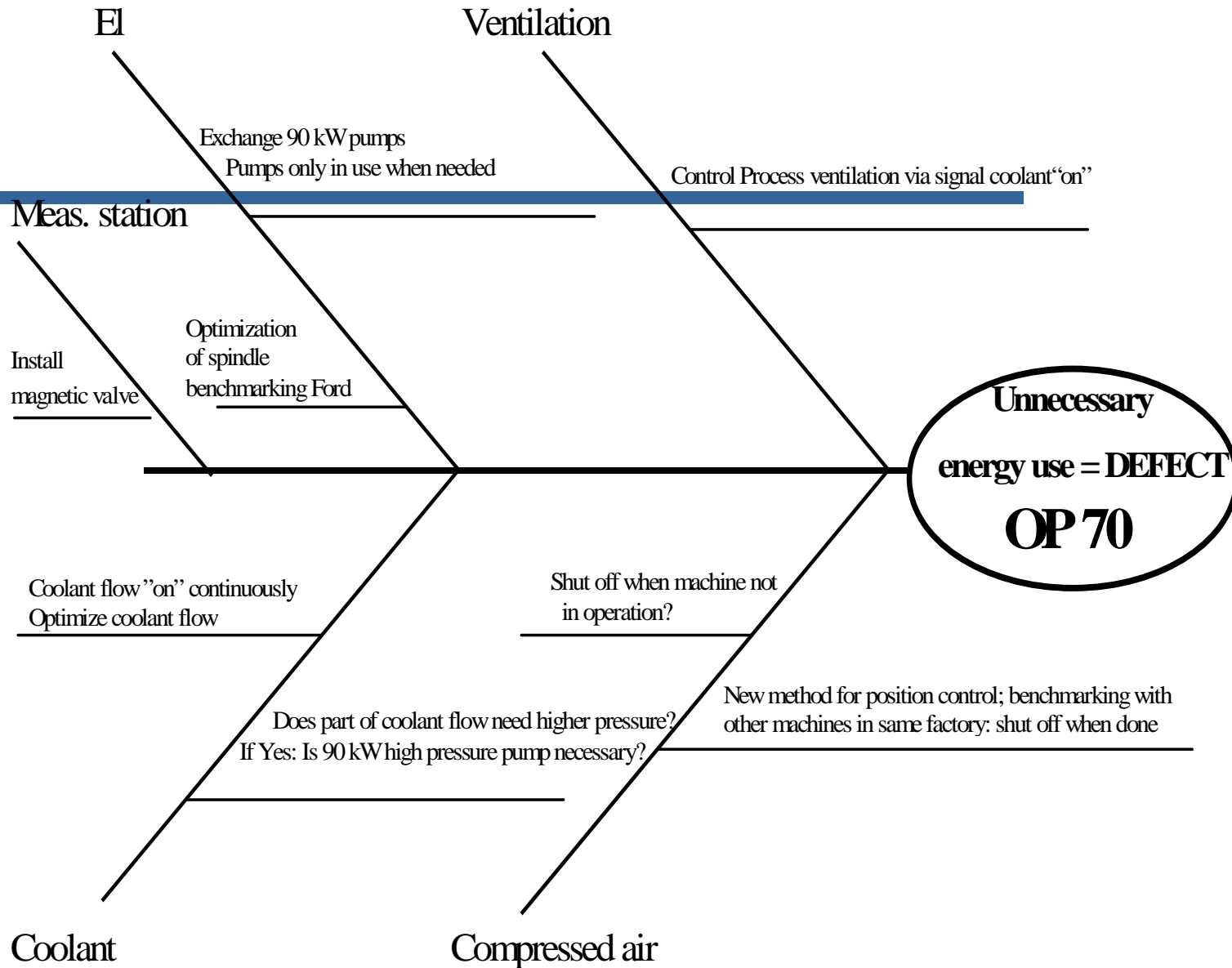
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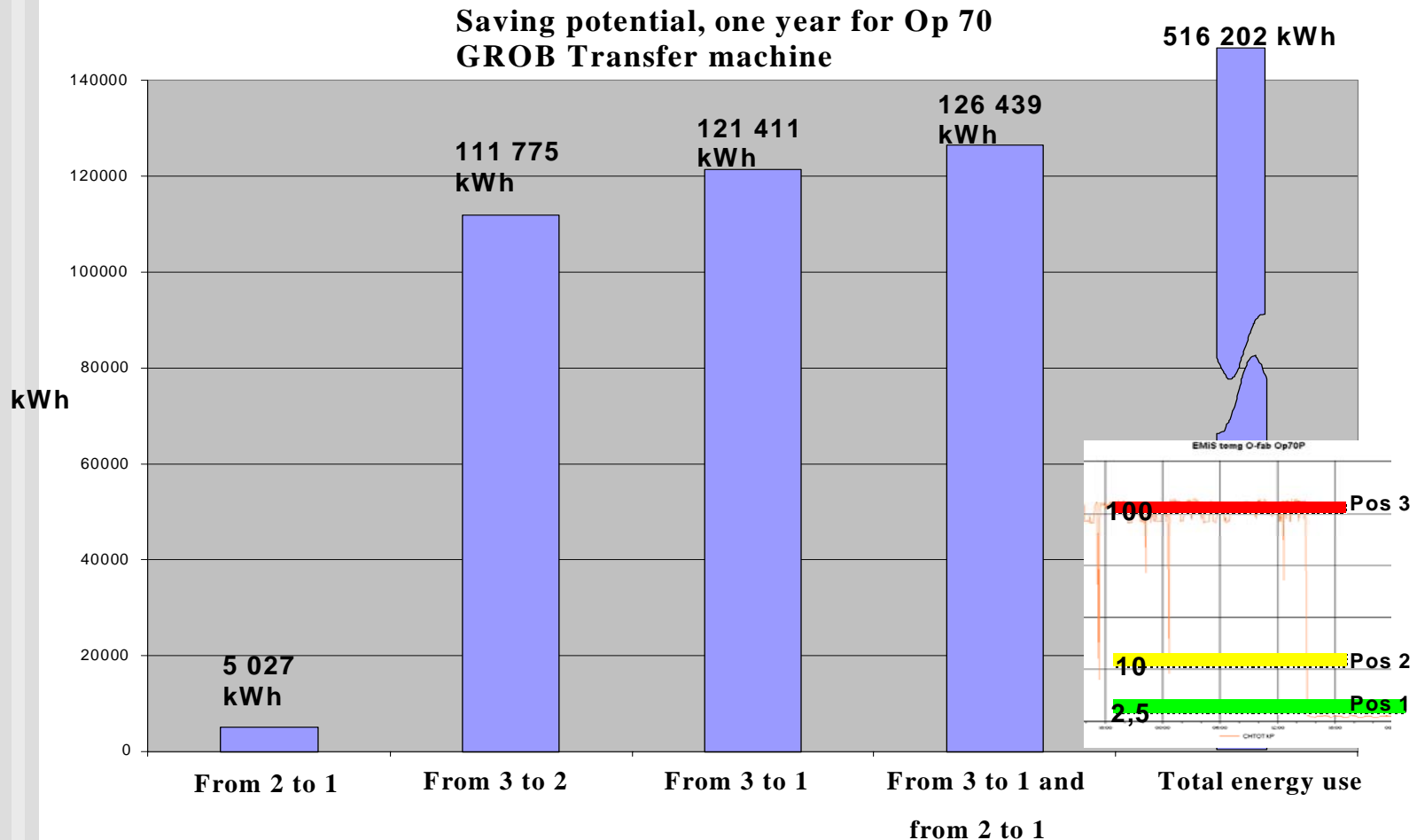
# Logging PLC signals and Energy





**Fish bone diagram, OP 70. Brainstorming result**

# Calculated savings, based on measured data



# Transfer Machine Savings by minimized idling time. Achieved results.

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Machine operation, electricity 99 MWh/year

Process ventilation, electricity 7 MWh/year

Process ventilation, heat 40 MWh/year

Coolant pumping, electricity 20 MWh/year

**Total 166 MWh/year (-19 %)**

In addition: Compressed air (not measured)  
Handling of coolant, cleaning, cooling...  
More to be done (pumps, pressure.....)

**All of this easily achieved by re-programming PLC**

**And finally.....**

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**Some hard examples on complex relations from reality.....**

**The old-fashioned way; Could we please start the overhead projector now?**